## Board Meetings

January 31, 2024 Special Board of Directors Meeting
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NOTICE

## NORTHERN INYO HEALTHCARE DISTRICT BOARD OF DIRECTORS SPECIAL MEETING

## January 31, 2024 at 5:30 pm

The Board is again meeting in person at 2957 Birch Street Bishop, CA 93514. Members of the public will be allowed to attend in person or via zoom. Public comments can be made in person or via zoom:

TO CONNECT VIA ZOOM: (A link is also available on the NIHD Website)
https://us06web.zoom.us/j/89642262020
Meeting ID: 89642262020

## PHONE CONNECTION:

8884754499 US Toll-free
8778535257 US Toll-free
Meeting ID: 89642262020

1. Call to Order (at $5: 30 \mathrm{pm}$ ).
2. Public Comment: At this time, members of the audience may speak only on items listed on the Notice for this meeting, and speakers will be limited to a maximum of three minutes each. The Board is prohibited from generally discussing or taking action on items not included on this Notice.
3. Open Session:
a. FY 2023 Audit (Board will consider the approval of FY2023 Audit)
b. FY 2024 Updated Operational Budget (Board will consider the approval of FY2024 Operational Budget)
4. Adjournment

In compliance with the Americans with Disabilities Act, if you require special accommodations to participate in a District Board meeting, please contact administration at (760) 873-2838 at least 24 hours prior to the meeting.
Assets and Deferred Outflows of Resources
Current Assets
Cash and Investments
Receivables
Patient, Net of Estimated
Uncollectibles
Leases Receivable
Other Receivables
Inventory
Prepaid Expenses and Other Assets
Total Current Assets
Noncurrent Cash and Investments
Restricted for Specific Operating
Purposes and Capital Improvements
Restricted by Trustee for Debt Reserve
Total Noncurrent Cash and
Investments
Capital Assets
Capital Assets not Being Depreciated/Amortized
Capital Assets Being Depreciated/Amortized, Net
Total Capital Assets
Total Assets
Deferred Outflows of Resources
Deferred Outflows Related to Pensions
Deferred Outflows Related to Refunding
Deferred Outflows Related to Acquisition
Total Deferred Outflows of Resources
Total Assets and Deferred Outflows
of Resources

| Hospital |  | Foundation |  | Auxiliary |  | Pioneer Home Health Care |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 31,636,319 | \$ | 187,768 | \$ | 62,216 | \$ | - | \$ | 31,886,303 |
|  | 14,844,628 |  | - |  | - |  | - |  | 14,844,628 |
|  | 68,610 |  |  |  |  |  |  |  | 68,610 |
|  | 2,985,454 |  | - |  | - |  | - |  | 2,985,454 |
|  | 5,159,472 |  | - |  | - |  | - |  | 5,159,472 |
|  | 1,793,629 |  | - |  |  |  | - |  | 1,793,629 |
|  | 56,488,112 |  | 187,768 |  | 62,216 |  | - |  | 56,738,096 |
|  | 1,466,355 |  | - |  | - |  | - |  | 1,466,355 |
|  | 642,948 |  | - |  | - |  | - |  | 642,948 |
|  | 2,109,303 |  | - |  | - |  | - |  | 2,109,303 |
|  | 10,293,090 |  | - |  | - |  | - |  | 10,293,090 |
|  | 74,741,025 |  | - |  | - |  | - |  | 74,741,025 |
|  | 85,034,115 |  | - |  | - |  | - |  | 85,034,115 |
|  | 143,631,530 |  | 187,768 |  | 62,216 |  | - |  | 143,881,514 |
|  | 15,684,846 |  | - |  | - |  | - |  | 15,684,846 |
|  | 435,242 |  | - |  | - |  | - |  | 435,242 |
|  | 515,786 |  | - |  | - |  | - |  | 515,786 |
|  | 16,635,874 |  | - |  | - |  | - |  | 16,635,874 |
| \$ | 160,267,404 | \$ | 187,768 | \$ | 62,216 | \$ | - | \$ | 160,517,388 |



ASSETS

| CURRENT ASSETS |  |  |
| :---: | :---: | :---: |
| Cash and Investments | \$ | 31,886,303 |
| Receivables |  |  |
| Patient, Net of Estimated Uncollectibles |  | 14,844,628 |
| Leases Receivable |  | 68,610 |
| Other Receivables |  | 2,985,454 |
| Inventory |  | 5,159,472 |
| Prepaid Expenses and Other Assets |  | 1,793,629 |
| Total Current Assets |  | 56,738,096 |
| NONCURRENT CASH AND INVESTMENTS |  |  |
| Restricted for Specific Operating Purposes and |  |  |
| Capital Improvements |  | 1,466,355 |
| Restricted by Trustee for Debt Reserve |  | 642,948 |
| Total Noncurrent Cash and Investments |  | 2,109,303 |
| CAPITAL ASSETS |  |  |
| Capital Assets not Being Depreciated/Amortized |  | 10,293,090 |
| Capital Assets Being Depreciated/Amortized, Net |  | 74,741,025 |
| Total Capital Assets |  | 85,034,115 |
| Total Assets |  | 143,881,514 |
| DEFERRED OUTFLOWS OF RESOURCES |  |  |
| Deferred Outflows Related to Pensions |  | 15,684,846 |
| Deferred Outflows Related to Refunding |  | 435,242 |
| Deferred Outflows Related to Acquisition |  | 515,786 |
| Total Deferred Outflows of Resources |  | 16,635,874 |
| Total Assets and Deferred Outflows of Resources |  | 160,517,388 |

## LIABILITIES

| CURRENT LIABILITIES |  |  |
| :---: | :---: | :---: |
| Current Maturities of Long-Term Debt | \$ | 4,476,169 |
| Current Maturities Related to Leases |  | 307,222 |
| Current Maturities Related to SBITA's |  | 1,258,306 |
| Other Liabilities |  | 169,683 |
| Accounts Payable |  |  |
| Trade |  | 4,958,865 |
| Estimated Third-Party Payor Settlements |  | 429,830 |
| Accrued Expenses |  |  |
| Salaries and Wages |  | 7,568,839 |
| Interest and Sales Taxes |  | 120,554 |
| Self-Insurance Claims |  | 749,280 |
| Total Current Liabilities |  | 20,038,748 |
| LEASE LIABILITY, Less Current Maturities |  | 175,426 |
| SBITA LIABILITY, Less Current Maturities |  | 7,373,118 |
| LONG-TERM DEBT, Less Current Maturities |  | 47,699,899 |
| NET PENSION LIABILITY |  | 47,257,663 |
| Total Liabilities |  | 122,544,854 |
| DEFERRED INFLOWS OF RESOURCES |  |  |
| Deferred Inflows Related to Pensions |  | 1,873,995 |
| Deferred Inflows Related to Lease Receivables |  | 68,297 |
| Total Deferred Inflows of Resources |  | 1,942,292 |
| NET POSITION |  |  |
| Net Investment in Capital Assets |  | 23,743,975 |
| Restricted |  |  |
| Programs |  | 25,030 |
| Capital Improvements |  | 1,441,324 |
| Unrestricted |  | 10,819,913 |
| Total Net Position |  | 36,030,242 |
| Total Liabilities, Deferred Inflows of Resources and |  |  |
| Net Position | \$ | 160,517,388 |

\$ 160,517,388

|  | Hospital |  | Foundation |  | Auxiliary |  | Pioneer Home Health Care |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenues |  |  |  |  |  |  |  |  |  |  |
| Net Patient Service Revenue | \$ | 89,048,456 | \$ | - | \$ | - | \$ | 549,396 | \$ | 89,597,852 |
| Other Revenue |  | 2,335,327 |  | 6,902 |  | 32,508 |  | 109,844 |  | 2,484,581 |
| Total Operating Revenues |  | 91,383,783 |  | 6,902 |  | 32,508 |  | 659,240 |  | 92,082,433 |
| Operating Expenses |  |  |  |  |  |  |  |  |  |  |
| Salaries and Wages |  | 44,620,347 |  |  |  | - |  | 240,453 |  | 44,860,800 |
| Employee Benefits |  | 25,880,256 |  |  |  | - |  | 52,040 |  | 25,932,296 |
| Professional Fees and |  |  |  |  |  |  |  |  |  |  |
| Purchased Services |  | 17,771,723 |  | 1,295 |  | - |  | 7,608 |  | 17,780,626 |
| Supplies |  | 9,696,663 |  |  |  |  |  | 6,017 |  | 9,702,680 |
| Purchased Services |  | 6,110,897 |  |  |  |  |  | 2,285 |  | 6,113,182 |
| Depreciation and Amortization |  | 5,202,445 |  |  |  | - |  | 8,779 |  | 5,211,224 |
| Other |  | 5,183,807 |  | 100,230 |  | 47,717 |  | 54,020 |  | 5,385,774 |
| Total Operating Expenses |  | 114,466,138 |  | 101,525 |  | 47,717 |  | 371,202 |  | 114,986,582 |
| OPERATING LOSS |  | $(23,082,355)$ |  | $(94,623)$ |  | $(15,209)$ |  | 288,038 |  | $(22,904,149)$ |
| Nonoperating Revenues (Expenses) |  |  |  |  |  |  |  |  |  |  |
| Property Tax for Operations |  | 803,714 |  | - |  | - |  | - |  | 803,714 |
| Property Tax for Debt Service |  | 2,202,159 |  | - |  | - |  | - |  | 2,202,159 |
| Investment Income |  | 695,176 |  | 7,246 |  | - |  | - |  | 702,422 |
| Interest Expense |  | $(2,428,853)$ |  | - |  | - |  | $(5,297)$ |  | $(2,434,150)$ |
| Noncapital Contributions and Grants |  | 11,406,301 |  | 20,591 |  | - |  | 348,238 |  | 11,775,130 |
| Loss on Divesture of Pioneer Home Health Care |  |  |  | - |  | - |  | (1,460,229) |  | (1,460,229) |
| Rental Income |  | 88,548 |  | - |  | - |  | - |  | 88,548 |
| Net Nonoperating Revenues |  | 12,767,045 |  | 27,837 |  | - |  | (1,117,288) |  | 11,677,594 |
| CHANGE IN NET POSITION |  | $(10,315,310)$ |  | $(66,786)$ |  | $(15,209)$ |  | $(829,250)$ |  | $(11,226,555)$ |
| Net Position - Beginning of Year, As Previously Stated |  | 46,411,585 |  | 254,491 |  | 77,425 |  | 829,250 |  | 47,572,751 |
| Accretted Interest Adjustment |  | 627,879 |  | - |  | - |  | - |  | 627,879 |
| GASB 96 Adjustment |  | $(886,203)$ |  | - |  | - |  | - |  | $(886,203)$ |
| GASB 87 Adjustment |  | $(57,630)$ |  | - |  | - |  | - |  | $(57,630)$ |
| Net Position - Beginning of Year, As Restated |  | 46,095,631 |  | 254,491 |  | 77,425 |  | 829,250 |  | 47,256,797 |
| NET POSITION - END OF YEAR | \$ | 35,780,321 | \$ | 187,705 | \$ | 62,216 | \$ | - | \$ | 36,030,242 |


| OPERATING REVENUES |  |  |
| :---: | :---: | :---: |
| Net Patient Service Revenue | \$ | 89,597,852 |
| Other Revenue |  | 2,484,581 |
| Total Operating Revenues |  | 92,082,433 |
| OPERATING EXPENSES |  |  |
| Salaries and Wages |  | 44,860,800 |
| Employee Benefits |  | 25,932,296 |
| Professional Fees and Purchased Services |  | 17,780,626 |
| Supplies |  | 9,702,680 |
| Purchased Services |  | 6,113,182 |
| Depreciation and Amortization |  | 5,211,224 |
| Other |  | 5,385,774 |
| Total Operating Expenses |  | 114,986,582 |
| OPERATING LOSS |  | $(22,904,149)$ |
| NONOPERATING REVENUES (EXPENSES) |  |  |
| Property Tax for Operations |  | 803,714 |
| Property Tax for Debt Service |  | 2,202,159 |
| Investment Income |  | 702,422 |
| Interest Expenses |  | (2,434,150) |
| Noncapital Contributions and Grants |  | 11,775,130 |
| Loss on Divesture of Pioneer Home Health Care |  | (1,460,229) |
| Rental Income |  | 88,548 |
| Net Nonoperating Revenues (Expenses) |  | 11,677,594 |
| CHANGE IN NET POSITION |  | $(11,226,555)$ |
| Net Position - Beginning of Year, As Previously Stated |  | 47,572,751 |
| Accretted Interest Adjustment |  | 627,879 |
| GASB 96 Adjustment |  | $(886,203)$ |
| GASB 87 Adjustment |  | $(57,630)$ |
| Net Position - Beginning of Year, As Restated |  | 47,256,797 |
| NET POSITION - END OF YEAR | \$ | 36,030,242 |


| Hospital |  | Foundation |  | Auxiliary |  | Pioneer Home Health Care |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 95,203,334 | \$ | - | \$ | - | \$ | 542,969 | \$ | 95,746,303 |
|  | $(38,432,056)$ |  | $(101,462)$ |  | $(47,717)$ |  | 10,066 |  | $(38,571,169)$ |
|  | (64,873,610) |  |  |  | - |  | $(406,828)$ |  | $(65,280,438)$ |
|  | $(2,700,768)$ |  | 6,902 |  | 32,508 |  | 55,824 |  | $(2,605,534)$ |
| $(10,803,100)$ |  |  | $(94,560)$ |  | $(15,209)$ |  | 202,031 |  | $(10,710,838)$ |
| $\begin{array}{r} 11,406,301 \\ 803,714 \\ (1,955,975) \end{array}$ |  |  | 20,591 |  | - |  | 348,238 |  | 11,775,130 |
|  |  |  |  |  | - |  |  |  | 803,714 |
|  |  |  |  |  | - |  | - |  | $(1,955,975)$ |
|  | - |  | - |  |  |  |  |  |  |
|  |  |  | - |  | - |  |  |  | - |
| $(500,000)$ |  |  | - |  | - |  | - |  | $(500,000)$ |
|  | - |  | - |  | - |  | - |  | - |
| 9,754,040 |  |  | 20,591 |  | - |  | 348,238 |  | 10,122,869 |
| $(2,223,377)$ |  |  | - |  | - |  | 13,874 |  | $(2,209,503)$ |
|  | - |  | - |  | - |  |  |  |  |
|  | - |  | - |  | - |  | - |  | - |
|  | $(1,199,873)$ |  | - |  | - |  | $(5,297)$ |  | $(1,205,170)$ |
|  | $(4,665,072)$ |  | - |  | - |  | 24,095 |  | $(4,640,977)$ |
|  | $(351,329)$ |  | - |  | - |  |  |  | $(351,329)$ |
|  | $(1,254,933)$ |  | - |  | - |  | - |  | $(1,254,933)$ |
|  | 2,202,159 |  | - |  | - |  | - |  | 2,202,159 |
| $(7,492,425)$ |  |  | - |  | - |  | 32,672 |  | $(7,459,753)$ |
| 695,176 |  |  | 7,246 |  | - |  | - |  | 702,422 |
| 94,444 |  |  | - |  | - |  | - |  | 94,444 |
|  |  |  | - |  | - |  | (1,191,202) |  | $(1,191,202)$ |
| 789,620 |  |  | 7,246 |  | - |  | (1,191,202) |  | $(394,336)$ |
| $(7,751,865)$ |  |  | $(66,723)$ |  | $(15,209)$ |  | $(608,261)$ |  | $(8,442,058)$ |
| 41,497,487 |  |  | 254,491 |  | 77,425 |  | 608,261 |  | 42,437,664 |
| \$ | 33,745,622 | \$ | 187,768 | \$ | 62,216 | \$ | - | \$ | 33,995,606 |


| Hospital |  | Foundation |  | Auxiliary |  | Pioneer Home Health Care |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 31,636,319 | \$ | 187,768 | \$ | 62,216 | \$ | - | \$ | 31,886,303 |
|  | 2,109,303 |  | - |  | - |  |  |  | 2,109,303 |
| \$ | 33,745,622 | \$ | 187,768 | \$ | 62,216 | \$ | - | \$ | 33,995,606 |
| \$ | $(23,082,355)$ | \$ | $(94,623)$ | \$ | $(15,209)$ | \$ | 288,038 | \$ | (22,904,149) |
|  | 5,202,445 |  | - |  | - |  | 8,779 |  | 5,211,224 |
|  | 2,646,850 |  | - |  | - |  | - |  | 2,646,850 |
|  | 16,523,817 |  | - |  | - |  | - |  | 16,523,817 |
|  | $(9,730,857)$ |  | - |  | - |  | $(6,427)$ |  | $(9,737,284)$ |
|  | 153,296 |  | - |  | - |  | - |  | 153,296 |
|  | $(2,013,933)$ |  | - |  | - |  | - |  | $(2,013,933)$ |
|  | $(851,623)$ |  | - |  | - |  | 3,526 |  | $(848,097)$ |
|  | $(1,292,096)$ |  | 63 |  | - |  | - |  | $(1,292,033)$ |
|  | $(638,082)$ |  | - |  | - |  | - |  | $(638,082)$ |
|  | 2,109,755 |  | - |  | - |  | $(91,885)$ |  | 2,017,870 |
|  | 169,683 |  | - |  |  |  |  |  |  |
| \$ | $(10,803,100)$ | \$ | $\underline{(94,560)}$ | \$ | $(15,209)$ | \$ | 202,031 | \$ | $(10,710,838)$ |



| CASH FLOWS FROM OPERATING ACTIVITIES |  |
| :---: | :---: |
| Receipts from and on Behalf of Patients | \$ 95,746,303 |
| Payments to Suppliers and Contractors | $(38,571,169)$ |
| Payments to and on Behalf of Employees | $(65,280,438)$ |
| Other Receipts and Payments, Net | $(2,605,534)$ |
| Net Cash Provided (Used) by Operating Activities | $(10,710,838)$ |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES |  |
| Noncapital Contributions and Grants | 11,775,130 |
| Property Taxes Received | 803,714 |
| Reduction of CMS Advance | $(1,955,975)$ |
| Provider Relief Funds Received |  |
| Proceeds from CHFFA Loans | - |
| Proceeds from Line of Credit | $(500,000)$ |
| Other | - |
| Net Cash Provided (Used) by Noncapital Financing Activities | 10,122,869 |
| CASH FLOWS FROM CAPITAL AND CAPITAL RELATED FINANCING ACTIVITIES |  |
|  |  |
| Principal Payments on Long-Term Debt | $(2,209,503)$ |
| Proceeds from the Issuance of Refunding Revenue Bonds | - |
| Payment to Defease Revenue Bonds |  |
| Interest Paid | $(1,205,170)$ |
| Purchase and Construction of Capital Assets | $(4,640,977)$ |
| Payments on Lease Liability | $(351,329)$ |
| Payments on Subscription Liability | $(1,254,933)$ |
| Property Taxes Received | 2,202,159 |
| Net Cash Provided (Used) by Capital and Capital Related |  |
| Financing Activities | (7,459,753) |
| CASH FLOWS FROM INVESTING ACTIVITIES |  |
| Investment Income | 702,422 |
| Rental Income | 94,444 |
| Divesture of Pioneer Home Health Care | $(1,191,202)$ |
| Net Cash Provided (Used) by Investing Activities | (394,336) |
| NET CHANGE IN CASH AND CASH EQUIVALENTS | $(8,442,058)$ |
| Cash and Cash Equivalents - Beginning of Year | 42,437,664 |
| CASH AND CASH EQUIVALENTS - END OF YEAR | \$ 33,995,606 |


| RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE STATEMENT OF NET POSITION |  |  |
| :---: | :---: | :---: |
| Cash and Cash Equivalents in Current Assets | \$ | 31,886,303 |
| Cash and Cash Equivalents in Noncurrent Cash and Investments |  | 2,109,303 |
| Total Cash and Cash Equivalents | \$ | 33,995,606 |
| RECONCILIATION OF OPERATING LOSS TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES |  |  |
| Operating Loss | \$ | $(22,904,149)$ |
| Adjustments to Reconcile Operating Income to Net Cash |  |  |
| Provided (Used) by Operating Activities |  |  |
| Depreciation and Amortization |  | 5,211,224 |
| Pension Expense |  | 2,646,850 |
| Provision for Bad Debts |  | 16,523,817 |
| (Increase) Decrease in Assets: |  |  |
| Patient Receivables |  | $(9,737,284)$ |
| Other Receivables |  | 153,296 |
| Inventory |  | $(2,013,933)$ |
| Prepaid Expenses |  | $(848,097)$ |
| Increase (Decrease in Liabilities: |  |  |
| Accounts Payable |  | $(1,292,033)$ |
| Estimated Third-Party Payor Settlements |  | $(638,082)$ |
| Accrued Expenses |  | 2,017,870 |
| Net Cash Provided (Used) by Operating Activities | \$ | (10,880,521) |

## SUPPLEMENTAL DISCLOSURE OF NONCASH CAPITAL AND CAPITAL RELATED FINANCING ACTIVITIES

Lease Assets Received in Exchange for Lease Liability
Subscription Assets Received in Exchange for Subscription Liability

| $\$$ | 216,634 |
| :--- | ---: |
| $\$$ | 51,948 |

Financed Purchase of Equipment
\$ 111,000

| Carrying Amount |  |  |
| :--- | ---: | ---: |
| Petty Cash | $\$$ | 2,100 |
| Cash and Deposits |  | $19,180,005$ |
| Investments | $14,813,501$ |  |
| $\quad$ Total | $\$ \quad 33,995,606$ |  |

Cash and Investments
Restricted for Specific Operating
Purposes and Capital Improvements
Restricted for Debt Service Reserve Total

Gross Accounts Receivable
Less:
Contractual Adjustments
Provision for Uncollectible Accounts
Patient Receivables, Net

Gross Patient Service Revenue
Less:
Contractual Adjustments
Provision for Uncollectible Accounts Net Patient Service Revenue

Inactive Employees or Beneficiaries Currently Receiving Benefits
Inactive Employees Entitled to but Not Yet Receiving Benefits
Active Employees

Asset Allocation
Cash and Cash Equivalents
Mutual Funds
Fixed Dollar Account
Indexed Bond Fund
Accrued Contributions
Total
\$ 31,886,303
1,466,355
642,948

| $\$ \quad 33,995,606$ |
| :--- |

\$ 56,161,663
$(18,160,409)$
$(23,156,626)$

| $\$ 14,844,628$ |
| :--- |

- 

\$ 200,226,695
$(94,105,026)$
$(16,523,817)$

| $\$ \quad 89,597,852$ |
| :--- |

$-$
-

Percent of
95
177

Total Plan Assets
16.6 \%
23.5
37.0
22.9
$100.0 \%$

Valuation Date
Measurement Date
Actuarial Cost Method

Actuarial Assumptions:
Discount Rate
Projected salary increase
Investment Rate of Return

4.0 \%

January 1, 2022
December 31, 2022
Entry-Age Normal Cost Method
3.0 \%
4.0 \%

Differences Between Expected and Actual Experience
Changes of Assumptions
Net Differences Between Projected and Actual Earnings on Plan Investments Total

Year Ending June 30,
2024
2025
2026
2027
2028

Total

Years
5
6
7
8
9
10 or more

## Nonforfeitable

Percentage
50.0 \%
60.0 \%
70.0 \%
80.0 \%
90.0 \%
100.0 \%

2023
25.00 \%
30.00
35.00
10.00
$100.00 \%$

| ASSETS |  |  |
| :--- | ---: | ---: |
| INVESTMENTS AT FAIR VALUE |  |  |
| Cash and Cash Equivalents <br> Mutual Funds <br> Fixed Dollar Account <br> Indexed Bond Fund <br> Total Assets <br> NET POSITION <br> Restricted for Pensions <br> Total Net Position | $2,010,525$ <br> $2,838,614$ <br> $2,474,938$ <br> $2,773,259$ | $\$ 12,097,336$ |


| ADDITIONS |  |  |
| :---: | :---: | :---: |
| Contributions |  |  |
| Employer | \$ | 7,403,934 |
| INVESTMENT EARNINGS |  |  |
| Interest, Dividends, and Other |  | 817,781 |
| Total Investment Earnings |  | 817,781 |
| Total Additions |  | 8,221,715 |
| DEDUCTIONS |  |  |
| Benefits Paid to Participants or Beneficiaries |  | (2,603,583) |
| Administrative Expenses |  | $(58,167)$ |
| Total Deductions |  | (2,661,750) |
| CHANGE IN NET POSITION |  | 5,559,965 |
| Net Position - Beginning of Year |  | 6,537,371 |
| NET POSITION - END OF YEAR | \$ | 12,097,336 |


| Authorized Investment Type | Maximum <br> Maturity | Maximum <br> Percentage <br> of Portfoliio* | Maximum Investment in One Issuer |
| :---: | :---: | :---: | :---: |
| Local Agency Bonds | 5 Years | None | None |
| U.S. Treasury Obligations | 5 Years | None | None |
| U.S. Agency Securities | 5 Years | None | None |
| Banker's Acceptances | 180 Days | 40\% | 30\% |
| Commercial Paper | 270 Days | 25\% | 10\% |
| Negotiable Certificates of Deposit | 5 Years | 30\% | None |
| Repurchase Agreements | 1 Year | None | None |
| Reverse Repurchase Agreements | 92 Days | $20 \%$ of base value | None |
| Medium-Term Notes | 5 Years | 30\% | None |
| Mutual Funds | N/A | 20\% | 10\% |
| Money Market Mutual Funds | N/A | 20\% | 10\% |
| Mortgage Pass-Through Securities | 5 Years | 20\% | None |
| County Pooled Investment Funds | N/A | None | None |
| Local Agency Investment Dund (LAIF) | N/A | None | \$75M Per Account |
| JPA Pools (Other Investment Pools) | N/A | None | None |

* Excluding amounts held by bond trustee that are not subject to CGC restrictions

| Authorized Investment Type | Maximum Maturity | Maximum <br> Percentage of Portfoliio* | Maximum Investment in One Issuer |
| :---: | :---: | :---: | :---: |
| U.S. Treasury obligations | None | None | None |
| U.S. Agency Securities | None | None | None |
| Banker's Acceptances | 180 Days | None | None |
| Commercial Paper | 270 Days | None | None |
| Money Market Mutual Funds | N/A | None | None |
| Investment Contracts | 30 Years | None | None |
| Local Agency Investment Fund (LAIF) | N/A | None | \$75M per account |

Balance at December 31, 2021
Changes in the Year:
Service Cost

Interest on Total Pension Liability
Differences between Expected and Actual Experience
Change of Assumptions
Contribution - Employer
Net Investment Income
Benefit Payments Including Refunds of Member Contributions
Administrative Expense Net Changes
Balance at December 31, 2022

| Increase (Decrease) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total Pension Liability |  | Plan Fiduciary <br> Net Position |  | Net Pension <br> Liability(Asset) |  |
| \$ | 54,488,111 | \$ | 6,537,371 | \$ | 47,950,740 |
|  | 1,376,714 |  | - |  | 1,376,714 |
|  | 2,183,032 |  | - |  | 2,183,032 |
|  | 3,910,725 |  | - |  | 3,910,725 |
|  | - |  | - |  | - |
|  | - |  | 7,403,934 |  | $(7,403,934)$ |
|  | - |  | 817,781 |  | $(817,781)$ |
|  | $(2,603,583)$ |  | $(2,603,583)$ |  | - |
|  | - |  | $(58,167)$ |  | 58,167 |
|  | 4,866,888 |  | 5,559,965 |  | $(693,077)$ |
| \$ | 59,354,999 | \$ | 12,097,336 | \$ | 47,257,663 |

District Net Pension Liability

| Year Ending June 30. |
| :---: |
| 2024 |
| 2025 |
| 2026 |
| 2027 |
| 2028 |

Total Minimum Lease Payments


2024
2025
2026
2027
2028
Thereafter

## ASSETS AND DEFERRED

## OUTLFOWS OF RESOURCES

Current Assets
Noncurrent Assets
Capital Assets, Net
Deferred Outflows of Resources
Total Assets and Deferred Outflows of Resources

LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION

Current Liabilities
Noncurrent Liabilities
Deferred Inflows of Resources
Net Position
Total Liabilities, Deferred Inflows of Resources, and Net Position

| Current Discount |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { 1\% Decrease } \\ (3.00 \%) \end{gathered}$ |  | $\begin{gathered} \text { Rate } \\ (4.00 \%) \end{gathered}$ |  | 1\% Increase(5.00\%) |  |
| \$ | 56,589,962 | \$ | 47,257,663 | \$ | 39,632,884 |



| Principal |  | Interest |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 307,222 | \$ | 17,039 | \$ | 324,261 |
|  | 42,864 |  | 10,388 |  | 53,252 |
|  | 43,870 |  | 7,470 |  | 51,340 |
|  | 46,990 |  | 4,351 |  | 51,341 |
|  | 41,702 |  | 1,083 |  | 42,785 |
| \$ | 482,648 | \$ | 40,331 | \$ | 522,979 | $-$


| Principal |  | Interest |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,258,306 | \$ | 58,739 | \$ | 1,317,045 |
|  | 1,229,451 |  | 49,401 |  | 1,278,852 |
|  | 1,236,129 |  | 40,047 |  | 1,276,176 |
|  | 1,231,345 |  | 30,763 |  | 1,262,108 |
|  | 1,227,865 |  | 21,683 |  | 1,249,548 |
|  | 2,448,328 |  | 1,648 |  | 2,449,976 |
| \$ | 8,631,424 | \$ | 202,281 | \$ | 8,833,705 |


| As Previously |
| :---: |
| Stated |


| Prior Period |
| :--- |
| Adjustment |


| $\$$ | $68,918,718$ | $\$$ | - | $\$$ | $68,918,718$ |
| :--- | ---: | :--- | ---: | ---: | ---: |
| $\$$ | $2,551,712$ |  | - | $\$$ | $2,551,712$ |
|  | $76,907,724$ |  | $8,622,429$ |  | $85,530,153$ |
| $20,339,740$ |  | - |  | $20,339,740$ |  |
|  |  |  |  |  |  |


| $\$ 18,270,027$ | $\$$ | $1,226,660$ | $\$$ | $19,496,687$ |
| ---: | ---: | ---: | ---: | ---: |
| $100,868,263$ |  | $7,711,723$ | $108,579,986$ |  |
| $2,146,080$ |  | - |  | $2,146,080$ |
| $47,572,751$ |  |  |  |  |
|  |  | $(315,954)$ | $47,256,797$ |  |

$\xlongequal{\$ 168,857,121} \xlongequal{\$ \quad 8,622,429} \xlongequal{\$ 177,479,550}$

| Investments by Fair Value | Fair Value |  | Quoted Prices in Active Markets for Identical Assets (Level I) |  | Significant Other Observable Inputs (Level 2) |  | Significant Unobservable Inputs (Level 3) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District Investments |  |  |  |  |  |  |  |  |
| Certificates of Deposit | \$ | 2,767,653 | \$ | 2,767,653 | \$ | - | \$ | - |
| Mutual Funds |  | 113,750 |  | 113,750 |  |  |  |  |
| Equitites |  | 61,803 |  | 61,803 |  | - |  |  |
| Total District Investments Measured at Fair Value |  | 2,943,206 | \$ | 2,943,206 | \$ | - | \$ | - |
| Investments not Measured at Fair <br> Value or Subject to Fair Value Hierarchy |  |  |  |  |  |  |  |  |
| Local Agency Investment Fund |  | 11,295,295 |  |  |  |  |  |  |
| Guaranteed Investment Contract |  | 575,000 |  |  |  |  |  |  |
| Total District Investments | \$ | 14,813,501 |  |  |  |  |  |  |
| Year |  | eginning Liability |  | rent Year. and Changes Estimates |  | Claim yments |  | Ending |
| 2022 | \$ | $(766,156)$ | \$ | (9,566,830) | \$ | 9,130,028 | \$ | $(1,202,957)$ |
| 2023 |  | $(1,202,957)$ |  | $(9,789,013)$ |  | ,242,689 |  | $(749,280)$ |
|  |  | $\begin{aligned} & \text { Balance } \\ & \text { e } 30,2022 \\ & \hline \end{aligned}$ |  | Additions |  | sfers and irements |  | $\begin{aligned} & 3 \text { 3alance } \\ & \text { e } 30,2023 \\ & \hline \end{aligned}$ |
| Capital Assets not Being Depreciated |  |  |  |  |  |  |  |  |
| Land | \$ | 1,483,966 | \$ | - | \$ | $(130,000)$ | \$ | 1,353,966 |
| Construction in Progress |  | 4,692,529 |  | 4,246,595 |  | - |  | 8,939,124 |
| Total Capital Assets not Being Depreciated |  | 6,176,495 |  | 4,246,595 |  | $(130,000)$ |  | 10,293,090 |
| Capital Assets Being Depreciated |  |  |  |  |  |  |  |  |
| Land Improvements |  | 867,086 |  | - |  | - |  | 867,086 |
| Buildings and Improvements |  | 93,032,660 |  | 86,041 |  | $(782,407)$ |  | 92,336,294 |
| Equipment |  | 37,596,320 |  | 443,438 |  | $(68,538)$ |  | 37,971,220 |
| Total Capital Assets Being Depreciated |  | 131,496,066 |  | 529,479 |  | $(850,945)$ |  | 31,174,600 |
| Lease Assets Being Amortized |  |  |  |  |  |  |  |  |
| Equipment |  | 1,596,431 |  | 216,634 |  | - |  | 1,813,065 |
| SBITAs |  | 11,135,979 |  | 51,948 |  | - |  | 11,187,927 |
| Total Lease Assets Being Amortized |  | 12,732,410 |  | 268,582 |  | - |  | 13,000,992 |
| Less Accumulated Depreciation for |  |  |  |  |  |  |  |  |
| Land Improvements |  | 773,069 |  | 9,940 |  | - |  | 783,009 |
| Buildings and Improvements |  | 28,558,663 |  | 2,526,965 |  | $(560,015)$ |  | 30,525,613 |
| Equipment |  | 32,320,605 |  | 1,157,820 |  | $(68,538)$ |  | 33,409,887 |
| Total Accumulated Depreciation |  | 61,652,337 |  | 3,694,725 |  | $(628,553)$ |  | 64,718,509 |
| Net Capital Assets Being Depreciated |  | 69,843,729 |  | $(3,165,246)$ |  | $(222,392)$ |  | 66,456,091 |
| Less Lease Asset Accumulated Amortization for |  |  |  |  |  |  |  |  |
| Equipment |  | 1,034,739 |  | 330,119 |  | - |  | 1,364,858 |
| SBITAs |  | 2,187,742 |  | 1,163,458 |  | - |  | 3,351,200 |
| Total Accumulated Amortization |  | 3,222,481 |  | 1,493,577 |  | - |  | 4,716,058 |
| Net Lease Assets Being Amortized |  | 9,509,929 |  | $(1,224,995)$ |  | - |  | 8,284,934 |
| Capital Assets, Net | \$ | 85,530,153 | \$ | $(143,646)$ | \$ | $(352,392)$ | \$ | 85,034,115 |
|  |  |  |  | $(22,922)$ |  |  |  | - |
|  | PMA |  |  | 22,924 |  |  |  |  |
|  |  |  |  | 2 |  |  |  |  |


| Investment Type | Carrying Amount |  | Rating | Investment Maturities (in Years) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Less Than 1 | 1-5 |  | 6-10 |  |
| Guaranteed Investment Contract | \$ | 575,000 |  | Baa1 | \$ | - | \$ | - | \$ | 575,000 |
| Certificates of Deposits |  | 2,767,653 | P-1/Aa1 |  | 2,767,653 |  | - |  |  |
| Mutual Funds |  | 113,750 | AAAm |  | 113,750 |  | - |  |  |
| Equitites |  | 61,803 | AAAm |  | 61,803 |  | - |  |  |
| Local Agency Investment Fund |  | 11,295,295 | Not Rated |  | 11,295,295 |  | - |  |  |
| Total | \$ | 14,813,501 |  | \$ | 14,238,501 | \$ | - | \$ | 575,000 |


| Investment Type | Carrying |  | Rating | Investment Maturities (in Years) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Less Than 1 | 1-5 |  | 6-10 |
| Mutual Funds | \$ | 2,838,614 |  | AA+ | \$ | 2,838,614 | \$ |  | \$ |
| Fixed Dollar Account |  | 4,474,938 | AA+ |  | 4,474,938 |  |  |  |
| Indexed Bond Fund |  | 2,773,259 | A |  | 2,773,259 |  |  |  |
| Total | \$ | $\underline{\text { 10,086,811 }}$ |  | \$ | 10,086,811 | \$ |  | \$ |


|  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2022 \end{gathered}$ |  | Additions |  | Deletions |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2023 \end{gathered}$ |  | Due Within One Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Obligation Bonds |  |  |  |  |  |  |  |  |  |  |
| Direct Placement - 2016 General |  |  |  |  |  |  |  |  |  |  |
| 2009 General Obligation Bonds |  | 7,309,947 |  |  |  | $(402,032)$ |  | 6,907,915 |  | 329,855 |
| Revenue Bonds |  |  |  |  |  |  |  |  |  |  |
| Direct Placement - Refunding Revenue |  |  |  |  |  |  |  |  |  |  |
| Bonds, Series 2021A |  | 3,220,000 |  |  |  | - |  | 3,220,000 |  | - |
| Direct Placement - Refunding |  |  |  |  |  |  |  |  |  |  |
| Rev. Bonds, Series 2021B |  | 8,625,000 |  | - |  | $(620,000)$ |  | 8,005,000 |  | 1,335,000 |
| Subtotal Bonds Payable |  | 34,922,947 |  |  |  | $(1,467,032)$ |  | 33,455,915 |  | 3,150,855 |
| Bond premiums: |  |  |  |  |  |  |  |  |  |  |
| 2009 General Obligation Bonds |  | 240,907 |  | - |  | $(37,644)$ |  | 203,263 |  |  |
| Total Bonds Payable |  | 35,163,854 |  |  |  | $(1,504,676)$ |  | 33,659,178 |  | 3,150,855 |
| Accreted Interest - 2009 General |  |  |  |  |  |  |  |  |  |  |
| Obligation Bonds |  | 16,097,251 |  | 1,185,887 |  | $(742,968)$ |  | 16,540,170 |  |  |
| Financed Purchases - Direct Borrowings: |  |  |  |  |  |  |  |  |  |  |
| Equipment Purchase |  | 750,000 |  |  |  | - |  | 750,000 |  | 199,189 |
| Alcon |  |  |  | 111,000 |  | $(8,236)$ |  | 102,764 |  | 23,967 |
| 7 Medical |  | 147,220 |  |  |  | $(5,141)$ |  | 142,079 |  | 120,281 |
| Total Financed Purchase Obligations |  | 897,220 |  | 111,000 |  | $(13,377)$ |  | 994,843 |  | 343,437 |
| Direct Borrowings: |  |  |  |  |  |  |  |  |  |  |
| Pioneer Home Health Mortgage |  | 256,068 |  |  |  | $(256,068)$ |  |  |  |  |
| Subtotal Long-Term Debt |  | 52,414,393 |  | 1,296,887 |  | $(2,517,089)$ |  | 51,194,191 |  | 3,494,292 |
| Other Liabilities |  |  |  |  |  |  |  |  |  |  |
| Direct Borrowings: |  |  |  |  |  |  |  |  |  |  |
| Line of Credit |  | 500,000 |  |  |  | $(500,000)$ |  | - |  | - |
| CHFFA Bridge Loan \#1 |  | 497,000 |  |  |  | - |  | 497,000 |  | 497,000 |
| CHFFA Bridge Loan \#2 |  | 484,877 |  |  |  | - |  | 484,877 |  | 484,877 |
| CMS Advance Total Long-Term Debt |  | 1,955,975 |  |  |  | (1,955,975) |  |  |  |  |
|  | \$ | 55,852,245 | \$ | 1,296,887 | \$ | (4,973,064) | \$ | 52,176,068 | \$ | 4,476,169 |
|  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2022 \end{gathered}$ |  | Additions |  | Deletions |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2023 \end{gathered}$ |  | Due Within One Year |  |
| Lease Liabilties | \$ | 617,343 | \$ | 216,634 | \$ | (351,329) | \$ | 482,648 | \$ | 307,222 |
| Lease Receiveables | \$ |  | \$ | 74,506 | \$ | (5,896) | \$ | 68,610 | \$ | 24,140 |
|  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2022 \end{gathered}$ |  | Additions |  | Deletions |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2023 \end{gathered}$ |  | Due Within One Year |  |
| SBITA Liabilties | \$ | 9,834,409 | \$ | ${ }^{51,948}$ | \$ | $\stackrel{(1,254,933)}{ }$ | \$ | 8,631,424 | \$ | $\xrightarrow{1,258,306}$ |




Total Pension Liability
Service Cost
Interest on the Total Pension Liability
Differences Between Expected and
Actual Experience
Changes in Assump
Benefit Payments
Net Change in Total Pension Liability

Total Pension Liability - Ending (a)
Plan Fiduciary Net Position
Contributions - Employer
Net Investment Income (Loss)
Benefit Payments
Administrative Expense
Net Change in Plan Fiduciary Net Position
Plan Fiduciary Net Position - Beginning
Plan Fiduciary Net Position - Ending (b)
Net Pension Liability - Ending (a)-(b)
Plan Fiduciary Net Position as a
Percentage of the Total Pension Liability
Covered Payroll
Net Pension Liability as Percentage
of Covered Payroll

Measurement Date

|  | 2023 | 2022 |  | 2021 |  | 2020 |  | 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,376,714 | \$ | 1,706,921 | \$ | 1,951,401 | \$ | 1,781,772 | \$ | 2,121,997 | \$ | 2,281,116 | \$ | 2,812,178 | \$ | 2,219,985 | \$ | 2,683,298 |
|  | 2,183,032 |  | 2,179,367 |  | 2,298,637 |  | 2,694,973 |  | 2,726,359 |  | 2,805,649 |  | 3,053,437 |  | 3,047,939 |  | 3,356,235 |
|  | 3,910,725 |  | 769,805 |  | 880,397 |  | 2,640,361 |  | 3,016,650 |  | 1,343,607 |  | $(3,295,677)$ |  | 1,385,608 |  | 108,261 |
|  |  |  | 96,057 |  | 1,737,567 |  | 6,850,017 |  | $(84,200)$ |  | $(185,137)$ |  | $(417,283)$ |  | 12,966,856 |  | $(1,841,294)$ |
|  | $(2,603,583)$ |  | (6,023,511) |  | $(13,117,516)$ |  | (8,053,422) |  | (8,082,821) |  | $(5,554,354)$ |  | $(7,575,753)$ |  | (8,213,871) |  | (9,321,220) |
|  | 4,866,888 |  | (1,271,361) |  | $(6,249,514)$ |  | 5,913,701 |  | $(302,015)$ |  | 690,881 |  | $(5,423,098)$ |  | 11,406,517 |  | (5,014,720) |
|  | 54,488,111 |  | 55,759,472 |  | 62,008,986 |  | 56,095,285 |  | 56,397,300 |  | 56,575,151 |  | 61,998,249 |  | 50,591,732 |  | 55,606,452 |
| \$ | 59,354,999 | \$ | 54,488,111 | \$ | 55,759,472 | \$ | 62,008,986 | \$ | 56,095,285 |  | 57,266,032 | + | 56,575,151 | \$ | 61,998,249 | \$ | 50,591,732 |


| \$ | 7,403,934 | \$ | 347,300 | \$ | 3,000,000 | \$ | 5,242,000 | \$ | 6,300,000 | \$ | 5,340,000 | \$ | 5,340,000 | \$ | 3,900,000 | \$ | 4,320,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 817,781 |  | 2,082,706 |  | $(746,702)$ |  | 1,893,587 |  | $(116,063)$ |  | $(292,381)$ |  | $(126,769)$ |  | 880,376 |  | 1,223,136 |
|  | $(2,603,583)$ |  | $(6,023,511)$ |  | ( $13,117,516$ ) |  | $(8,053,422)$ |  | (8,082,821) |  | $(5,554,354)$ |  | $(7,575,753)$ |  | $(8,213,871)$ |  | (9,321,220) |
|  | $(58,167)$ |  | $(57,983)$ |  | $(54,472)$ |  | $(58,625)$ |  | $(64,562)$ |  | $(88,502)$ |  | $(55,640)$ |  | $(51,336)$ |  |  |
|  | 5,559,965 |  | (3,651,488) |  | (10,918,690) |  | $(976,460)$ |  | $(1,963,446)$ |  | $(595,237)$ |  | $(2,418,162)$ |  | (3,484,831) |  | (3,778,084) |
|  | 6,537,371 |  | 10,188,859 |  | 21,107,549 |  | 22,084,009 |  | 24,047,455 |  | 26,087,619 |  | 28,505,781 |  | 31,990,612 |  | 35,768,696 |
|  | 12,097,336 |  | 6,537,371 |  | 10,188,859 |  | 21,107,549 |  | 22,084,009 |  | 25,492,382 |  | 26,087,619 |  | 28,505,781 |  | 31,990,612 |
| \$ | 47,257,663 | \$ | 47,950,740 | \$ | 45,570,613 | \$ | 40,901,437 | \$ | 34,011,276 | \$ | 31,773,650 | \$ | 30,487,532 | \$ | 33,492,468 | \$ | 18,601,120 |

$\xlongequal{\$ 8,609,073} \xlongequal{\$ 9,243,630} \xlongequal{\$ 19,302,388} \xlongequal{\$ 10,780,522} \xlongequal{\$ 11,537,345} \xlongequal{\$ 12,968,106} \xlongequal{\$ 13,529,712} \xlongequal{\$ 15,892,425} \xlongequal{\$ 17,664,833}$

| $548.93 \%$ | $518.74 \%$ | $489.88 \%$ | $379.40 \%$ | $294.79 \%$ | $245.01 \%$ | $225.34 \%$ | $210.74 \%$ | $105.30 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| December 30, | December 30, | December 31, | December 31, | December 31, | December 31, | December 31, | December 31, | December 31, |
| 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 |

Notes to Schedule:

*     - Fiscal year 2015 was the 1st year of implementation; therefore only nine years are shown. Will have 10 years presented by 2024.

Actuarially Determined Contribution
Contributions in Relation to the Actuarily Determined Contributions
Contribution Deficiency (Excess)
Covered Payroll
Contributions as a Percentage
of Covered Payroll
of Covered Payroll
Notes to Schedul
Valuation Date:
Methods and Assumptions Used to Determine Contribution Rates: Actuarial Cost Method
Amortization method
Remaining Amortization Period Asset Valuation Method Inflation
Investment Rate of Return
Investment Rate
Retirement Age

| 2023 |  | 2022 |  | 2021 |  | 2020 |  | 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 4,960,082 | \$ | 9,056,000 | \$ | 7,752,000 | \$ | 6,072,000 | \$ | 5,484,000 | \$ | 4,716,000 | \$ | 5,340,000 | \$ | 3,900,000 | \$ | 4,320,000 |
|  | 5,973,722 |  | 5,599,234 |  | 3,000,000 |  | 5,500,000 |  | 6,060,000 |  | 5,340,000 |  | 5,340,000 |  | 3,900,000 |  | 4,320,000 |
| \$ | (1,013,640) | \$ | 3,456,766 | \$ | 4,752,000 | \$ | 572,000 | \$ | $(576,000)$ | \$ | $(624,000)$ | \$ | - | \$ | - | \$ | - |
| \$ | 8,609,073 | \$ | 9,243,630 | \$ | 9,302,388 | \$ | 10,780,522 | \$ | 11,537,345 | \$ | 12,968,106 | \$ | 13,529,712 | \$ | 15,892,425 | \$ | 17,664,833 |
|  | 69.39 \% |  | 60.57 \% |  | 32.25 \% |  | 51.02 \% |  | 52.53 \% |  | 41.18 \% |  | 39.47 \% |  | 24.54 \% |  | 24.46 \% |

January 1, 2023

Entry Age Normal Cost Method
evel Percent of Payroll
15 Years
Market value
2.40\%
$3 \%$, Including Inflation
.00\%
65 , or 70
*- Fiscal year 2015 was the 1st year of implementation: therefore only nine years are shown. Will have 10 years presented by 2024 .

|  | 2023 | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Money-Weighted Rate of |  |  |  |  |  |  |  |  |  |
| Return, Net of Investment Expense | 9.33 \% | 36.17 \% | (4.36)\% | 8.74 \% | (0.47)\% | (1.16)\% | (0.48)\% | 3.11 \% | 3.86 \% |



[^0]| Category | Account No | Account | 2024 Projection |
| :---: | :---: | :---: | :---: |
| Revenue | 300100 | Inpatient Patient Revenue | $(40,945,300)$ |
|  | 300101 | Outpatient Revenue | $(164,557,852)$ |
|  | 300102 | Clinic Revenue | $(18,732,838)$ |
|  | 300110 | Interest on Patient Account | $(52,959)$ |
|  | 380500 | Employee Meals | $(205,284)$ |
|  | 380700 | Drugs Sold Non-Patient | $(3,497)$ |
| assumes 2024 ERC \$5m | 380900 | Bond/ Tax Payer Bond Support/Rate Range/ERC | $(6,934,144)$ |
|  | 381000 | Tax Payer General Support | $(803,350)$ |
|  | 381600 | Refunds-Rebates - Other Incm | $(349,762)$ |
|  | 381700 | Med Rec Fees - Med Rec Fee | $(1,851)$ |
|  | 381900 | Comm Health Educatio - Other Incm | (70) |
|  | 382000 | Other Oper Rev - Insv Rev | $(1,084)$ |
|  | 382400 | Hosp Quality Assure Rev Fund Receipts | $(1,277,950)$ |
|  | 382500 | Other Deduction - Gain Prgrm Reim | $(33,270)$ |
|  | 382600 | Other Oper Rev - Rehab Thera Serv | $(5,909)$ |
|  | 382800 | Other Oper Rev - Prov Appl Fee | $(7,050)$ |
|  | 382900 | Other Oper Rev - Misc Incm | (804) |
|  | 383100 | Other Deduction - M/Cal Newly Eligible OP Income | $(1,968)$ |
|  | 390100 | Misc Non-Patient Revenue | $(10,350)$ |
| Contractual Adjustments | 500102 | Contractual Adjustment - Blue Cross | 18,334,490 |
|  | 500103 | Contractual Adjustment - Commercial | 498,757 |
|  | 500104 | Contractual Adjustment - Medi-Cal | 8,763,868 |
|  | 500105 | Contractual Adjustment - Medi-Cal Manage Care | 25,421,053 |
|  | 500106 | Contractual Adjustment - Medicare | 37,047,517 |
|  | 500107 | Contractual Adjustment - Medicare Advantage | 5,986,433 |
|  | 500108 | Contractual Adjustment - Self Pay | 0 |
|  | 500109 | Contractual Adjustment-Others | 3,501,068 |
|  | 500200 | Contractual Adjustments - Legacy | $(1,676)$ |
| Bad Debt \& Charity | 510100 | Bad Debt Expense | 8,127,989 |
|  | 510101 | Bad Debt Recovery | $(161,704)$ |
|  | 511100 | Free Care Writeoff | 27,325 |
|  | 511200 | Indigent Care Writeoff | 50,000 |
|  | 513000 | AR Adjustments | 5,139,853 |
|  | 519100 | Misc Writeoff | 369,621 |
| Salaries, Wages, Benefits | 600000 | Salary - General | 0 |
|  | 600100 | Salary - Management | 6,571,963 |
|  | 600150 | Salary - Management non-productive | 1,051,654 |
|  | 600300 | Salary - APP | 1,532,448 |
|  | 600350 | Salary - APP - non-productive | 317,504 |
|  | 600400 | Wages - Environment | 2,256,403 |
|  | 600450 | Wages - Environment - non-productive | 338,626 |
|  | 600500 | Wages - RN | 9,157,065 |
|  | 600550 | Wages - RN non-productive | 1,590,316 |


|  | 600600 | Wages - LVN | 581,941 |
| :---: | :---: | :---: | :---: |
|  | 600650 | Wages - LVN non-productive | 105,834 |
|  | 600700 | Wages - Tech | 7,980,215 |
|  | 600750 | Wages - Tech non-productive | 1,511,884 |
|  | 600800 | Wages - Aide \& Orderly | 1,298,025 |
|  | 600850 | Wages - Aide \& Orderly non-productive | 202,473 |
|  | 600900 | Wages - Clerk | 4,068,503 |
|  | 600950 | Wages - Clerk non-productive | 677,846 |
|  | 610300 | Group Insurance Expense | 191,382 |
|  | 610500 | PTO Expenses Incurred \& Accrued | $(313,787)$ |
|  | 611700 | Unemployment Expense | 59,353 |
|  | 611800 | FICA \& Medicare Tax Expense | 2,835,000 |
|  | 620000 | Tuition | 6,042 |
|  | 620100 | Medical, Dental, Vision Plan Expense | 11,456,870 |
|  | 620200 | Pension Defined Benefit Plan Expense | 4,416,501 |
|  | 620250 | Pension Defined Contribution Plan Expense | 824,924 |
|  | 620300 | Workers Comp | 598,677 |
|  | 620400 | Sick | 8,884 |
| Expenses | 701100 | Dues/Fees | 9,653 |
|  | 702100 | Licenses | 43,620 |
|  | 703100 | Travel/Education Expense | 80,156 |
|  | 705000 | Pro Fees - Physicans | 16,989,139 |
|  | 705100 | Pro Fees - Consultation | 68,290 |
|  | 705300 | Pro Fees - Legal | 268,332 |
|  | 705400 | Pro Fees - Audit | 89,000 |
|  | 705600 | Pro Fees - Other | 758,441 |
|  | 710100 | Contract Labor - Consultant | (0) |
|  | 710110 | Contract Labor - RN | 3,162,927 |
|  | 710120 | Contract Labor - Therapist | 267,588 |
|  | 710130 | Contract Labor - Other | 2,008,632 |
|  | 710200 | Contract Services | 97,980 |
|  | 711300 | Other Professional Service | 3,879,527 |
|  | 712100 | Collection Fee | 480,400 |
|  | 712110 | Medical Service | 302,247 |
|  | 720100 | Chargeable Supply Expense | 3,303,616 |
|  | 720110 | Sutures and Surgical Needles | 15,041 |
|  | 720120 | Surgical Packs and Sheets | 9,195 |
|  | 720130 | General Surgical Supplies | 519,821 |
|  | 720140 | Anesthetic Materials | 19,212 |
|  | 720150 | Oxygen \& Other Medical Gases | 86,197 |
|  | 720160 | IV Solutions | 73,287 |
|  | 720165 | Blood supplies | 134,738 |
|  | 720170 | Pharmaceuticals | 5,160,587 |
|  | 720180 | Radiology Films | 1,956 |
|  | 720190 | Other Medical Center Materials | 1,112,627 |
|  | 720200 | Food - Meat, Fish \& Poultry | 85,422 |


| 720210 | Food - Other | 437,688 |
| :---: | :---: | :---: |
| 720220 | Linen \& Bedding | 38,236 |
| 720230 | Cleaning Supplies | 34,565 |
| 720240 | Employee Wearing Apparel | 22,097 |
| 720250 | Instruments \& Minor Medical Equipment | 150,058 |
| 720260 | Other Minor Equipment | 24,670 |
| 720270 | Other Non-Medical Supplies | 2,040,520 |
| 720280 | Implants - Ocular | 90,000 |
| 720300 | Implants - Other | 419,561 |
| 720320 | Radioactive | 182,647 |
| 720330 | Moving Expenses | 1,394 |
| 725100 | Non-Chargeable Supply Expense | 3,660 |
| 726000 | Grounds Supply Expense | 8,909 |
| 727100 | Office Supplies | 101,215 |
| 728100 | Equipment Expense | 0 |
| 729300 | Misc. Expenses | 5,469 |
| 730100 | Dues and Subscriptions | 536,884 |
| 730150 | Software | 179,043 |
| 730200 | Licenses and Taxes | 93,103 |
| 730300 | Sales Tax | 398,326 |
| 730350 | Freight | 82,615 |
| 730400 | Recruiting | 45,618 |
| 730500 | Physician Related Expense | 797,641 |
| 740100 | Insurance - General Liability | 1,220 |
| 740200 | Insurance - Malpractice | 836,296 |
| 740600 | Insurance - Workers' Comp | 0 |
| 740900 | Insurance - Other | 326,797 |
| 750100 | Depreciation Expense - Buildings and Improvements | 2,493,716 |
| 751100 | Depreciation Expense - Fixed Equipment | 139,925 |
| 751200 | Depreciation Expense - Major Movable Equipment | 1,169,562 |
| 751300 | Depreciation Expense - Land Improvements | 4,190 |
| 751400 | Depreciation Expense - Cerner | 105,340 |
| 751500 | Amortization Expense - PMA Acquisition | 22,924 |
| 751600 | ROU Amortization Expense | 65,694 |
| 752100 | Equipment Lease | 121,915 |
| 754100 | Rental Expense | 341,909 |
| 755600 | Accreted Int Exp | 1,141,583 |
| 755700 | Int-2016 Go Bond | 520,710 |
| 755800 | Interest Leases Exp | 20,851 |
| 755900 | Other Financing Expenses | 10,980 |
| 756100 | Interest-2021A Refunding Revenue Bond | 112,700 |
| 756200 | Interest-2021B Taxable Refunding Revenue Bond | 245,233 |
| 756400 | Amortization - Deferred Outflow - Bond Refunding | 68,930 |
| 760100 | Repairs/Maintenance | 293,476 |
| 760200 | Landscaping | 25,400 |
| 760300 | Maintenance Contracts | 796,026 |
| 770100 | Utilities Electric | 1,409,789 |


|  | 770200 | Utilities Water | 34,427 |
| :---: | :---: | :---: | :---: |
|  | 770300 | Utilities TV | 8,666 |
|  | 770400 | Utilities Gas | 371,769 |
|  | 770500 | Utilities Phone/Internet | 152,398 |
|  | 770600 | Utilities - Other | 137 |
|  | 770700 | Utilities - Trash | 203,348 |
|  | 789100 | Other Expense | 486,927 |
|  | 789120 | Cerner Expense | 1,431,753 |
|  | 789150 | Cash over/short | (114) |
| Misc Income \& Expenses | 840100 | Rental Income | $(75,309)$ |
|  | 850000 | Interpreter Services Revenue | $(4,354)$ |
|  | 860100 | Interest Income | $(554,812)$ |
|  | 860200 | Interest Revenue GASB 87 | $(2,293)$ |
|  | 860250 | Lease Revenue GASB 87 | $(24,835)$ |
|  | 861100 | Investment Income | $(778,332)$ |
|  | 880100 | Misc Non-Operating Revenue | (70) |
|  | 880110 | 340B Drug Program Non-Operating Revenue - Dwaynes | $(1,475,700)$ |
|  | 880130 | 340B Drug Program Non-Operating Revenue - Accredo | $(27,629)$ |
| Overhead | 900500 | Contributions: Donations-Corporate | (406) |
|  | 900600 | Contributions: Donations-Individual | $(25,910)$ |
|  | 901600 | Careshuttle | 4,600 |
|  | 902200 | Healing Garden | 1,600 |
|  | 902300 | Legal and Accounting | 2,940 |
|  | 902400 | Licenses and Fees | 50 |
|  | 903000 | Supplies | 270 |
|  | 903200 | Interest Income | $(15,696)$ |
|  | 903400 | Investment Income - Foundation | $(1,826)$ |
|  | 960100 | Interest Expense | 18,917 |
|  | 960101 | ROU Interest Expense | 16,887 |
|  | 960200 | Late Fees | 18,887 |
|  | 960300 | Bank Credit Card Fees | 72,467 |
|  | 990110 | 340B Dispensing Fees - Dwaynes | 664,065 |
|  | 990120 | 340B Cost of Drugs Sold - Dwaynes | 162,878 |
|  | 990180 | 340B Dispensing Fees - Accredo | 2,860 |
| Grand Total (gain)/loss |  |  | $(5,828,876)$ |


| NIHD FYE 2024 Cash Projection |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  | FYE 2024 | Comment |
| YTD Cash Collections (Dec 2023) | \$ | 53,853,415 |  |
| One time items: |  |  |  |
| Grants | \$ | 35,000 |  |
| IGT | \$ | 1,439,203 |  |
| Tax Appropriations | \$ | 1,821,725 |  |
| Other | \$ | 100,473 | vendor refunds |
| Total non-recurring cash | \$ | 3,396,401 |  |
| Expected one-time items: |  |  |  |
| Grants | \$ | 35,000 | Using first 6 months as basis |
|  |  |  | 2 more quarterly HQAF, annual HQAF, AB 915, rate |
| IGT | \$ | 10,944,118 | range, and QIP - should be recouped by June |
|  |  |  | Based on FYE 2022 and FYE 2023 amounts received in |
| Tax Appropriations | \$ | 1,200,000 | May |
| ERC | \$ | 5,855,000 | IRS Tax credit (it can take up to 9 months to receive) |
| Other | \$ | 2,000,000 | CDs maturing by April 2023 |
| Total expected one-time items | \$ | 20,034,118 |  |
| Projected FYE 2024 cash intake | \$ | 120,948,146 | \$ 10,079,012 |
| YTD Disbursements | \$ | $(63,060,809)$ |  |
| One time items: |  |  |  |
| Medicare overpayment return | \$ | $(1,995,020)$ | Received FYE 2023 and paid back FYE 2024 |
|  |  |  | \$947k in September, \$1.015M in November, \$665k in |
| Bond payments | \$ | $(2,626,964)$ | December |
| Contruction payments | \$ | $(1,329,435)$ | Construction projects |
| SB 1334 Retros | \$ | $(275,000)$ | Paid in December |
| RSM project | \$ | $(570,190)$ | Revenue cycle project |
| Total non-recurring disbursements | \$ | $(6,796,609)$ |  |
| Expected one-time items: |  |  |  |
| Bond payments | \$ | $(425,606)$ |  |
| Bridge loan repayment | \$ | $(982,000)$ |  |
| Contruction payments | \$ | $(3,300,000)$ | PMA roof and remodel, final payments on pharmacy |
| SB 1334 Retros | \$ | $(2,425,000)$ | Remainder of amount accrued |
| Additional one-time projects | \$ | $(75,000)$ | Chargemaster review, physical asset inventory |
| Total expected one-time items | \$ | $(7,207,606)$ |  |
| Projected FYE 2024 disbursements | \$ | $(119,736,006)$ | \$ $(9,978,000)$ |
| Projected 2024 Net Cash | \$ | 1,212,140 |  |
| Daily Deficit | \$ | 3,312 |  |
| Balances at 12/31/23 |  |  |  |
| ESBC General Checking |  | 9,554,990 |  |
| US Bank Checking |  | 70,525 |  |
| US Bank RHC |  | 33,140 |  |
| US Bank Athena |  | 44,260 |  |
| LAIF |  | 8,986,608 |  |
| CDs maturing within 3 months |  | 2,000,000 |  |
| Cash or cash equivalents | \$ | 20,689,523 |  |
| $C D$ - not available as cash equivalent | \$ | 1,000,000 |  |
| Total with investments | \$ | 21,689,523.45 |  |
| June 2023 cash balances | \$ | 27,524,150 |  |
| December 2023 cash balances | \$ | 20,689,523 |  |
| Depletion | \$ | $(6,834,627)$ |  |
| Average Depletion per month | \$ | $(1,139,104)$ |  |
| Average Daily Depletion |  | $(12,685)$ | assuming we don't get ERC |
| Days until depleted |  | 1,631 |  |
| Years until depleted |  | 4.5 |  |
| Estimated Ending Cash Balances | \$ | 21,295,594 |  |
| Days cash on hand |  | 68 | assuming \$315k in average daily expenses |

NIHD FYE 2024 Cash Projection - Normalized for one time items

|  | FYE 2024 |  | Comment |
| :---: | :---: | :---: | :---: |
| YTD Cash Collections (Dec 2023) | \$ | 53,853,415 |  |
| One time items: |  |  |  |
| Grants | \$ | 35,000 |  |
| IGT | \$ | 1,439,203 |  |
| Tax Appropriations | \$ | 1,821,725 |  |
| Other | \$ | 100,473 |  |
| Total non-recurring cash | \$ | 3,396,401 |  |
| Expected one-time items: |  |  |  |
| Grants | \$ | 35,000 | Using first 6 months as basis |
| IGT | \$ | 10,944,118 | 2 more quarterly HQAF, annual HQAF, AB 915, rate range, and QIP - should be recouped by June |
| Tax Appropriations | \$ | 1,200,000 | Based on FYE 2022 and FYE 2023 amounts received in May |
| ERC |  |  | IRS Tax credit |
| Other |  |  | CDs maturing by April 2023 |
| Total expected one-time items | \$ | 12,179,118 |  |
| Projected FYE 2024 cash intake | \$ | 113,093,146 | \$ 9,424,429 |
| YTD Disbursements | \$ | $(63,060,809)$ |  |
| One time items: |  |  |  |
| Medicare overpayment return |  |  | Received FYE 2023 and paid back FYE 2024 |
|  |  |  | \$947k in September, \$1.015M in November, \$665k in |
| Bond payments | \$ | $(2,626,964)$ | December |
| Contruction payments | \$ | $(1,329,435)$ | Construction projects |
| SB 1334 Retros | \$ | $(275,000)$ | Paid in December |
| RSM project | \$ | $(570,190)$ | Revenue cycle project |
| Total non-recurring disbursements | \$ | $(4,801,589)$ |  |
| Expected one-time items: |  |  |  |
| Bond payments | \$ | $(425,606)$ |  |
| Bridge loan repayment |  |  |  |
| Contruction payments |  |  | PMA roof and remodel, final payments on pharmacy |
| SB 1334 Retros |  |  | Remainder of amount accrued |
| Additional one-time projects | \$ | $(75,000)$ | Chargemaster review, physical asset inventory |
| Total expected one-time items | \$ | $(500,606)$ |  |
| Projected FYE 2024 disbursements | \$ | $(117,019,046)$ | \$ $(9,751,587)$ |
| Projected 2024 Net Cash | \$ | $(3,925,900)$ |  |
| Daily Deficit | \$ | $(10,727)$ |  |
| Balances at 12/31/23 |  |  |  |
| ESBC General Checking |  | 9,554,990 |  |
| US Bank Checking |  | 70,525 |  |
| US Bank RHC |  | 33,140 |  |
| US Bank Athena |  | 44,260 |  |
| LAIF |  | 8,986,608 |  |
| CDs maturing within 3 months |  | 2,000,000 |  |
| Cash or cash equivalents | \$ | 20,689,523 |  |
| CD - not available as cash equivalent | \$ | 1,000,000 |  |
| Total with investments | \$ | 21,689,523.45 |  |
| June 2023 cash balances | \$ | 27,524,150 |  |
| December 2023 cash balances | \$ | 20,689,523 |  |
| Depletion | \$ | $(6,834,627)$ |  |
| Average Depletion per month | \$ | $(1,139,104)$ |  |
| Average Daily Depletion |  | $(10,727)$ |  |
| Days until depleted |  | 1,929 |  |
| Years until depleted |  | 5.3 |  |
| Estimated Ending Cash Balances | \$ | 18,726,573 |  |
| Days cash on hand |  | 59 |  |


[^0]:    Details regarding the District's outstanding debt can be found in the notes to the financial statements. General obligation bonds are secured by ad valorem taxes on all property within the District subject to taxation by the District. Revenue bonds are secured by a pledge of revenue set forth under the indenture. The coverage calculations presented in this schedule differ from those required by the 2021A and 2021B bond indentures.

